A Review of

Performance Measures

Within the Education, Innovation, and Research (EIR) Program



LOGIC MODEL

PROJECT OBJECTIVES

PERFORMANCE MEASURES

LOGIC MODEL

Consider Outcomes

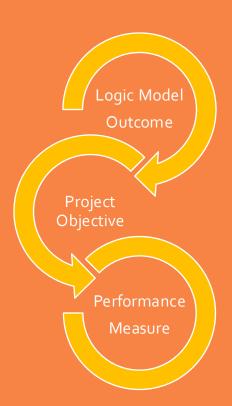
PROJECT OBJECTIVES

Think Before You Act

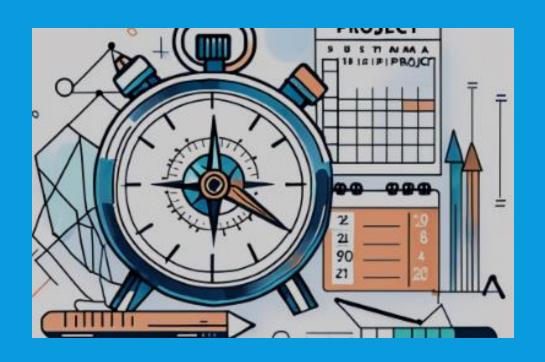
PERFORMANCE MEASURE

How does each proposed measure accurately gauge the performance of the project

VISUALIZE



THIS IS **NOT** PROJECT MANAGEMENT



Instead, consider your intervention logic model with mediators* and think, how will we know that we achieved those early outcomes?

^{*} Seen as necessary but not sufficient to produce longer-term student outcomes

Example Logic Model



Program Model

Key Components (Implementation Supports)

Direct Components (Core Activities)

Mediators

Outcomes

Short-/Medium-Term

Longer-Term

Supplemental curriculum on academic writing: 12 45-minute units of teacher-directed and student writing practice

Recruit and train corps of college volunteers to lead Writers' Club

Training district staff as coach /facilitators for classroom-based teacher support

- Attend 2-day summer teacher training
- · Monthly coach PLCs

Training teachers on using academic writing curriculum

- · 2-day summer training
- · Biweekly teacher PLCs
- Monthly in-class coaching/ observation

Students receive 10 hours of academic writing instruction and writing practice

Students invited to participate in monthly Writers; Club led by college volunteers — discuss examples of academic writing and work in small groups on writing pieces

Students submit academic writing pieces to national competition

Student sense of selfefficacy as writer

Student valuing of effective writing

Student engagement in writing instruction

Improved performance in English class

Enrollment in AP English Language and Composition Improved performance on ACT Writing Subtest

High schools in public school districts

 9^{th} and 10^{th} grade high school students in underperforming schools





INTRODUCTIONS



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OBJECTIVES FOR TODAY



OBJECTIVE 1

Ground in our purpose:
[to clarify the connection
from Logic Model to
Project Outcome to
Performance Measures]



OBJECTIVE 2

Briefly outline our program, a short-term intensive intervention to reduce chronic absenteeism



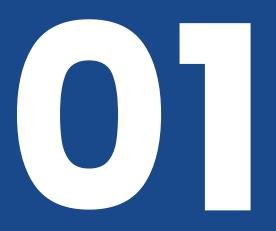
OBJECTIVE 3

Share the lessons learned through our EIR design process thus far



OBJECTIVE 4

Provide workshop time for participants to drill down into your Performance Measures



Grounding

[Clarify connection from Logic Model to Project Objectives to Performance Measures]



CLEAR THROUGH-LINE | Connecting the Tools | Processes



PROJECT OBJECTIVES



PERFORMANCE MEASURES

Year 1 | Year 2 | Year 3



Compass Care

Overview of Model





COMPASS CARE

Reducing Chronic Absenteeism through School-Based Wraparound Supports

COMPASS CARE



Developed by Valor Collegiate Academies & Seneca Family of **Agencies EIR Grant School Partners**









Seattle, WA

Nashville, TN

Los Angeles, CA

Poverty & Trauma

Peer Relationships Lack of Belonging/Connection

Bullying

Physical & Mental Health
Challenges

Academic Gaps Transportation Issues

Hopelessness



COMPASS CARE

A 10-week intervention that is:

- Family-centered
- Strengths-based
- Action-oriented
- Personalized
- Collaborative
- Built for sustainability

OUR SOLUTION





COMPASS CARE

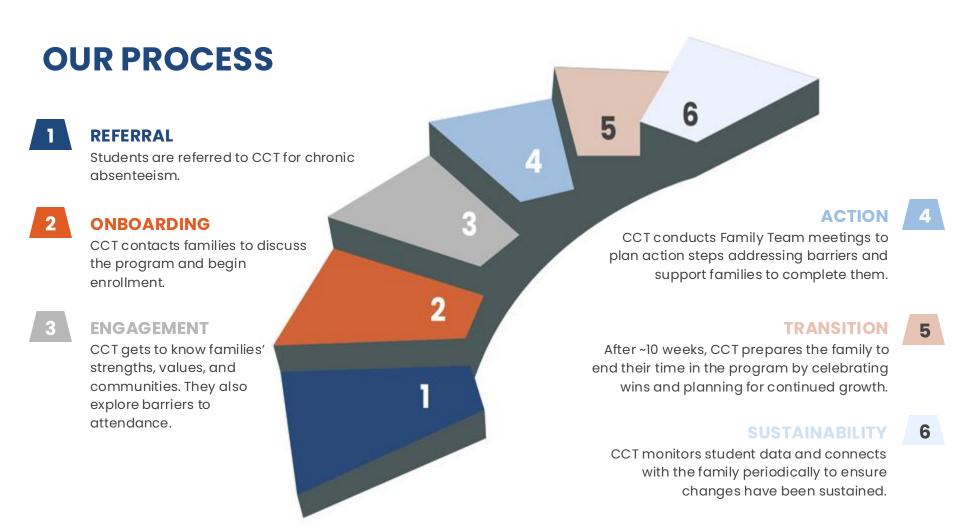
Family Partners conduct 3 intervention cycles per year:

- Caseloads of ~15 students/families per cycle at Tier 3 Intensive level
- Students can re-enroll in the program if engagement is strong, but goals not yet met
- Continued connection and monitoring throughout the year

OUR SOLUTION









Lessons Learned

Through our EIR Design Process Thus Far



OUR LESSONS LEARNED | High-level themes



- 1 Embrace the process of iteration.
 - Make the most of your collaboration opportunities (with Research Partner, Program Officer, Abt T.A.)







OUR LESSONS LEARNED | More specifically



3 Make sure the Performance Measures are NOT fidelity measures

You want to measure the **IMPACT** of your intervention

Fidelity measures exist separately

CLEAR THROUGH-LINE | Connecting the Tools | Processes



PROJECT OBJECTIVES



PERFORMANCE MEASURES

Year 1 | Year 2 | Year 3

Program Model Key Components Direct Co

(Support Components)

Direct Components

(Core Activities)

Curriculum: Lead agency provides Compass Care curriculum to each school

Family Partner Onboarding: Lead agency recruits (via new hires and from existing school staff), retains Family Partners (FPs), and provides onboarding (2 weeks agency-wide)

Ongoing Training and Supervision: Lead agency provides 3 days of role specific training, ongoing weekly supervision by Regional Director, and facilitates a weekly professional learning community (PLC)

Resources: Lead agency provides and/or contributes to Community Resource Map listing supports for the school community, updated quarterly

FP Integration: Lead agency partners with school leaders and provides coaching to integrate FPs on relevant school teams and to integrate the Compass Care model into their school-wide attendance response strategy Onboarding Phase (Recruitment): Identification of 10-15 eligible students/families and outreach calls/contacts

Engagement Phase: Relationship building between FP and Family Team (FT); FP completes the Tree of Life, Eco-Map, and Why Wheel with FT

Action Phase: FT aligns on and works toward goals and concrete, specific action steps, using the Collaborative Helping Map

Action Phase: FP meets at least biweekly with families and weekly with students to follow the action plan, build trust, and provide strengths-based support

Transition Phase: Closing celebration for students who've met goals; Students who haven't improved are invited to participate in another cycle

Sustainability Phase: After every cycle, FPs check outcomes. Post-intervention students receive a monthly check-in

FP Integration: School leaders integrate FPs on relevant school teams and integrate the Compass Care model into their school-wide attendance strategy

Mediators

Increased student and family awareness of resources

Increased student and family motivation to attend school more consistently

Increased student and families' self-efficacy to overcome challenges preventing the students from attending school







Outcomes

Short-/Medium-Term

Increased attendance rate

Longer-Term

Increased school connectedness for students

Increased self-management

abilities for students

Increased skills in organization, intentional planning, follow-through, and advocacy for family members

Increased school connectedness for family members Increased GPA

Increased credit accumulation

Increased high school graduation

Increased college attendance rates



PROGRAM MEASURES FROM OUR APPLICATION

Embrace the process of iteration.

Make the most of your collaboration opportunities

Make sure the Performance Measures are **NOT fidelity measures**



PROGRAM MEASURES FROM OUR APPLICATION

PROJECT OBJECTIVE 2

The Family Partner (FP) supports each family in establishing a committed Family Team (FT) to co-design and implement an action plan that focuses on utilizing the students' and families' unique strengths to overcome their challenges.

Specifically what NOT to do :)



PROGRAM MEASURES FROM OUR APPLICATION

☐ Performance Measure 2.a.

100% of participating students and families will complete the Tree of Life activity to outline their values, hopes and visions, strengths, and life stories.

☐ Performance Measure 2.b.

100% of participating students and families will complete the Eco-Map to outline their support network





PROGRAM MEASURES FROM OUR APPLICATION

☐ Performance Measure 2.c.

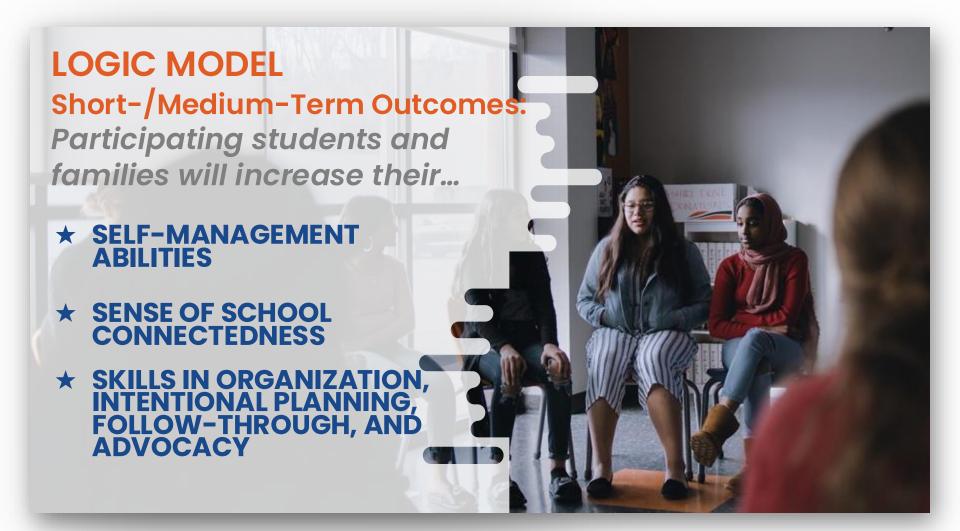
100% of participating students and families will complete the Why Wheel to identify drivers of school absenteeism.

☐ Performance Measure 2.d.

100% of participating students and families will complete the Collaborative Helping Map to prioritize focus areas and identify action steps for the FT. LOGIC MODEL
Longer-Term Outcomes:
Participating students will
increase their...

- * ATTENDANCE RATE
- **★** GPA
- * CREDIT ACCUMULATION
- *** HS GRADUATION**
- **★ COLLEGE** ATTENDANCE RATES





LOGIC MODEL

Mediators:

Participating students and families will increase their...

* AWARENESS OF RESOURCES

* MOTIVATION TO ATTEND SCHOOL MORE CONSISTENTLY

* SELF-EFFICACY TO OVERCOME CHALLENGES







PROGRAM MEASURE BEFORE & AFTER

☐ ORIGINAL Performance Measure 2.d.

100% of participating students and families will complete the Collaborative Helping Map to prioritize focus areas and identify action steps for the FT.

☐ CURRENT Performance Measure 2.d.

75% or more of participating students and family members rate the Action Steps planned with Compass Care staff as 'helpful' or 'very helpful' on their post-intervention survey.



PROGRAM MEASURE BEFORE & AFTER

☐ ORIGINAL Performance Measure 3.a.

100% of participating students and families will complete three 'plan-do-evaluate' cycles, collaborating on the Action Plan at ongoing FT Meetings.

☐ CURRENT Performance Measure 3.a.

75% or more of participating students and family members agree that Compass Care made them believe they can overcome the problems that prevent them from attending school regularly



Workshop Time

Your Turn!

Optimizing Performance Measures



CLEAR THROUGH-LINE | Connecting the Tools | Processes



PROJECT OBJECTIVES



PERFORMANCE MEASURES

Year 1 | Year 2 | Year 3



- Look at one section of your Performance Measures and consider:
 - a. Does each one have a strong connection to the relevant Project Objective?
 - b. Does it maintain a clear line to the Logic Model (particularly to the 'Mediators' column)?
 - c. Does it capture IMPACT rather than IMPLEMENTATION FIDELITY?



Any questions on today's task?



Share Out



Anyone willing to share something your team noticed?



A Performance Measure that's already great?:)

One that could be improved?





Stay connected

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Resources

Compass Care Program

Valor Collegiate Academy

Seneca Family of Agencies

Transcend Education

Attendance Works

Book: Collaborative Helping (Madsen & Gillespie, 2014)



Resources

Tree of Life
Tree of Life prompts

Collaborative Helping Map Overview

Collaborative Helping Map Example

Why Wheel



PROGRAM GOAL:

Chronically absent students who participate in the program improve their attendance, selfmanagement, school connectedness, and achievement. Families who participate are empowered to connect with resources and supports to sustain student engagement and achievement.





PROJECT OBJECTIVE 3

The FP will support each FT in co-designing and implementing an action plan listing specific, measurable, attainable, relevant, and timely (SMART) goals that all members of the FT (student, family members, and FP) take lead on completing.





PROJECT OBJECTIVE 2

The Family Partner (FP) supports each family in establishing a committed Family Team (FT) to codesign and implement an action plan that focuses on utilizing the students' and families' unique strengths to overcome their challenges.







PROJECT OBJECTIVE 1

Collaborate with school leadership to analyze data and create a Compass Care Outreach List that includes students who have been absent 10% or more of school days.





